

# GlobalWafers Enters into Business Combination Agreement with Siltronic

December 10, 2020



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# **Transaction Summary**



# **Transaction Summary**

Transaction	
1) Target	Siltronic AG ("Siltronic")
2) Purchase Price	<ul> <li>All cash, EUR125 / Siltronic share, representing total equity value of EUR3.75bn and enterprise value of EUR4.02bn on a 100% share capital basis</li> </ul>
3 Valuation & Premium	<ul> <li>48% premium to 90-day VWAP of EUR84.59 before Nov 27, 2020</li> <li>10% premium to closing price of EUR113.55 on Nov 27, 2020</li> </ul>
4 Key Strategic Rationale	<ul> <li>Greater resources to invest in further capacity expansion</li> <li>Expanded production to satisfy growing demand</li> <li>Diversity of combined resources to enable more nimble production</li> <li>Significantly increased business, financial and operational scale</li> <li>Potential for meaningful synergies and value creation for shareholders and customers</li> <li>Greater customer and geographic diversification</li> </ul>
5 Acquisition Method	<ul> <li>Voluntary Takeover Offer</li> </ul>
6 Financing	<ul> <li>Acquisition funded using existing cash on hand and committed acquisition financing</li> </ul>
7 Irrevocable Undertaking Agreement with Wacker Chemie	<ul> <li>Wacker Chemie has agreed to tender its entire 30.8% stake in Siltronic and support the Transaction</li> </ul>
8 Key Conditions to Close	<ul> <li>Minimum acceptance level of 65%</li> <li>Anti-trust approvals in Germany, Austria, USA, China, Taiwan, Japan and Singapore</li> <li>Foreign Direct Investment regulatory approvals in Germany, UK and USA</li> </ul>
9 Timing	<ul> <li>Announcement: Early Dec 10, 2020 Taiwan time / late night Dec 9, 2020 German time</li> <li>Commencement of Offer: Dec 2020</li> <li>Tender Offer Period: Approximately 5 weeks + additional acceptance period</li> <li>Expected Closing: H2 2021</li> </ul>





#### **Company Overview**

- Established in 1968 and headquartered in Munich, Germany, and supplier to all top silicon wafer consumers
  - Top 10 customers represent c.80% of 2019 revenue
- State-of-the-art production facilities in Europe, Asia and the USA, and c.3,800 employees<sup>1</sup>
  - Central R&D hub in Burghausen
  - High volume facilities in Germany and Singapore
- Largest shareholder is Wacker Chemie AG (30.8% stake)

## **Top 5 Customers<sup>2</sup>**





SAMSUNG





Source: Company information.

As of Jun 30, 2020; 2, As of Dec 31, 2019.

#### **Company History**

1968 Siltronic AG established

1995 • Wacker-Chemitronic contributes its wafer business to Wacker Siltronic

**1999** • Start of production at the manufacturing plant in Singapore

**2008** • 1st wafer shipped out of Singapore joint venture

2014 Acquired majority stake (78%) of Siltronic Silicon Wafer Pte. Ltd. in Singapore

**2015** • Launches successful IPO on June 11, 2015

2016 • Inaugurates new crystal pulling hall in Freiberg, Germany

2020 Crystal pulling hall in Singapore finished in Q2 2020



# Manufacturing Network

#### **Siltronic Production Facilities Overview**

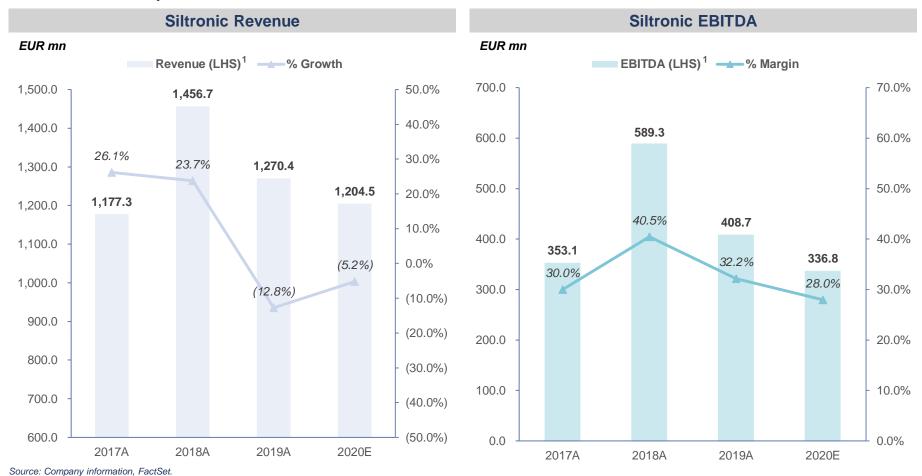


Source: Company information.



# Full Year Financial Highlights

Siltronic successfully navigated through the down cycle and expected recovery is being driven by resilient 5G and Memory demand



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LHS = Left Hand Side.

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Note: Financials shown in local currency (EUR) in order to be consistent with historical reported figures.



# Transaction Rationale



# **Strategic Opportunity for GlobalWafers**

- ➤ An acquisition of Siltronic provides a unique opportunity to enhance GlobalWafers' position as a leading global semiconductor silicon wafer manufacturer and to position the combined business to invest in further capacity expansion
  - 1 Expanded production to satisfy growing demand

2 Significantly increase scale of business financially and operationally

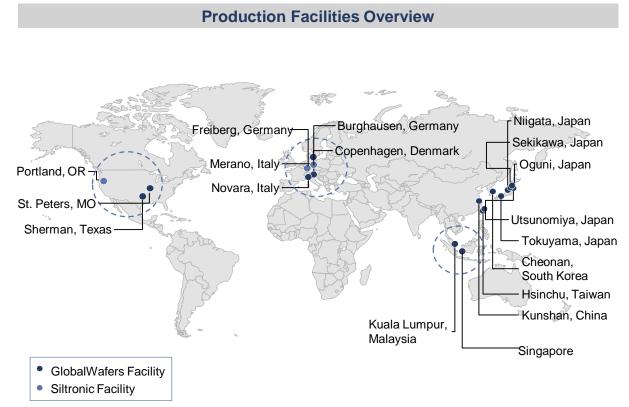
- 3 Achieve further customer diversification
- Potential for meaningful synergies and value creation for GlobalWafers' shareholders and customers

# Expanded production to satisfy growing



# demand

➤ Siltronic's global manufacturing presence would meaningfully expand GlobalWafers' production to satisfy growing demand while also providing opportunities for cost savings through operational excellence



GlobalWafers Fac	GlobalWafers Facilities			
Location	Sq. Ft.			
Taiwan (3 Fabs)	953k			
Japan (5 Fabs)	1,307k			
Cheonan, S. Korea	469k			
St. Peters, MO	431k			
Novara, Italy	200k			
Kunshan, China	151k			
Merano, Italy	98k			
Copenhagen, Denmark	61k			
Kuala Lumpur	55k			
Texas, USA	16k			
Singapore <sup>1</sup>	N.A.			

Siltronic Facilities						
Location						
Burghausen, Germany						
Singapore (SSP)						
Singapore (SSW)						
Freiberg, Germany						
Portland, Oregon						

Source: Company information.

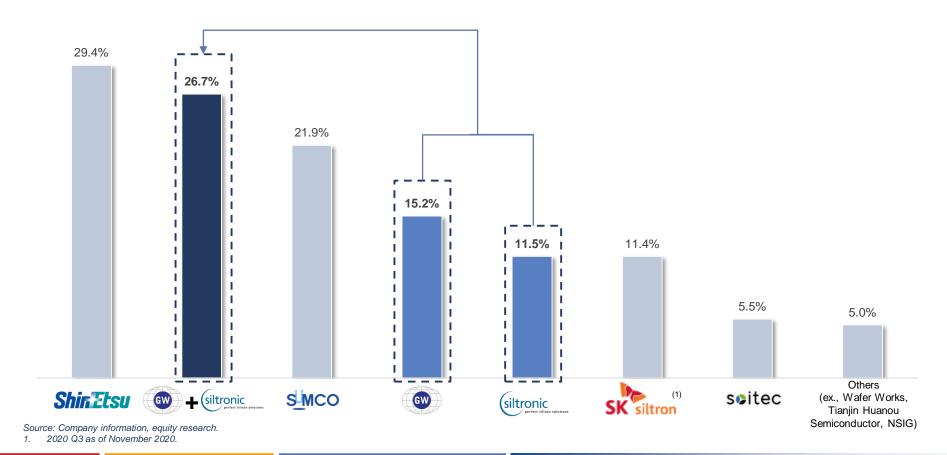
Operating office in Singapore.

# 2 Significantly increase scale of business financially and operationally



➤ The acquisition of Siltronic enables GWC to more effectively compete within the semiconductor silicon wafer sector, which increasingly features newer suppliers sponsored by government investments

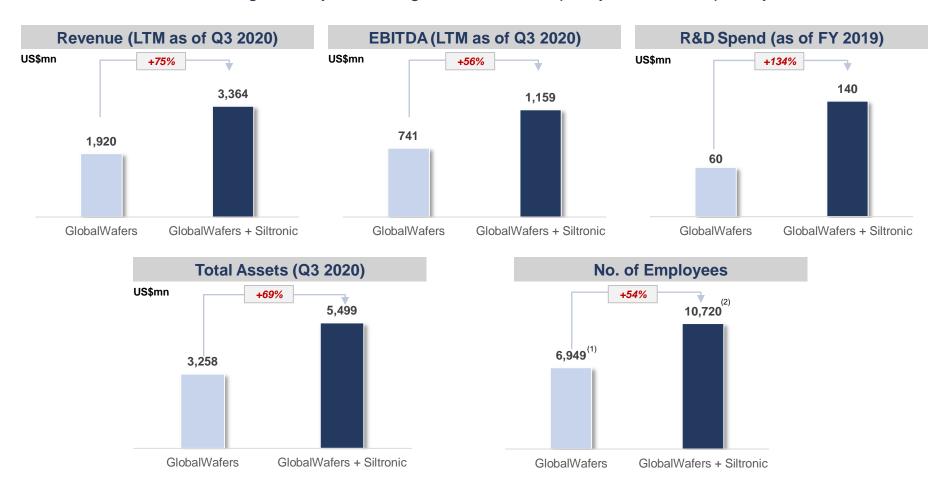
## Silicon Wafer Manufacturer Market Share (Based on LTM Revenues as of September 2020)



# 2 Significantly increase scale of business financially and operationally (Cont'd)



Transformational deal, significantly increasing current wafer capacity and R&D capability



Source: Company information.

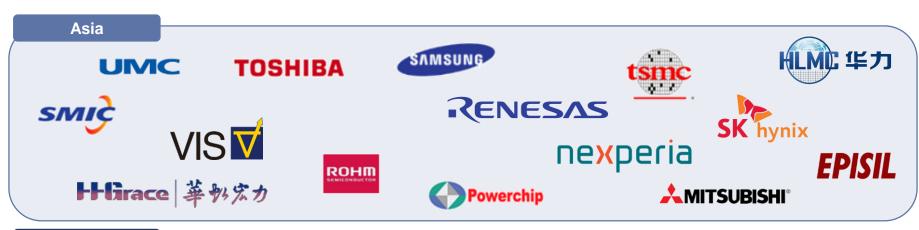
Note: FX: USD/EUR = 0.85; USD/NTD = 28.50. GlobalWafers' EBITDA calculated as: Net operating income + depreciation + amortization.

As of Oct 31, 2020, 2, As of Jun 30, 2020,



# 3 Achieve further customer diversification

# Potential Growth with Existing and New Customers



### **Europe**









#### **North America**















# 3 Achieve further customer diversification (Cont'd)

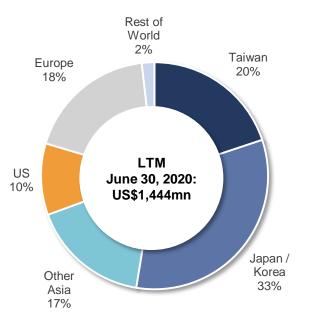
> The acquisition of Siltronic will result in significant revenue expansion

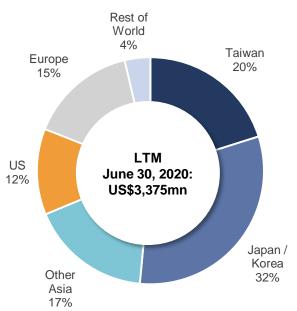
# GlobalWafers LTM Revenue (as of Jun 30)

# Siltronic LTM Revenue (as of June 30)

# GlobalWafers + Siltronic LTM Revenue (as of June 30)







Source: Company information.

Note: FX: USD/NTD = 28.50; USD/EUR = 0.85.

# Potential for meaningful synergies & value



creation for GlobalWafers' shareholders & customers

Continues strong track record of synergistic acquisitions

	Completion Date	April 2008	April 2012	July 2016	December 2016	TBD (2021)	
	Target	Globitech	Covalent Materials <sup>(1)</sup>	Topsil	SunEdison Semiconductors	Siltronic	Key Synergies
enue 1	Cross Selling	<b>✓</b>	✓	✓	✓	✓	<ul> <li>Expanded product line / portfolio and product positioning</li> <li>Further geographic and customer diversification</li> </ul>
ergies 2	Complementary Geographic Mix	<b>✓</b>	✓	✓	✓	✓	
3	Procurement	<b>✓</b>	✓	✓	✓	✓	<ul> <li>Improved operational efficiency</li> <li>Reduced marketing / sales expense and improved sales capabilities</li> <li>Lowered administrative cost</li> </ul>
ost ergies	Corporate SG&A / Personnel Expense	<b>✓</b>	✓	✓	✓	✓	
5	Debt Financing	<b>✓</b>			✓		
6 ex /	Integrated Manufacturing	<b>√</b>	✓	✓	✓	✓	<ul> <li>Optimized R&amp;D efficiency with complementary skillset</li> <li>Enhanced economies of scale for investment in advanced technology and equipment</li> </ul>
&D 7	Integrated R&D	<b>√</b>	✓	✓	✓	✓	
					 		<ul> <li>Accelerated R&amp;D roadmap development</li> </ul>

Silicon wafer business







