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### **Executive Comments**

#### 1. COVID-19

- Impacts vary in the different positions of the supply chain
  - Wafer, Cell, Module : No disruption, seasonal piling serves as safety inventory.
  - Solar Farm construction: Huge impact. National quarantine policy and border ban in many countries significantly interfere manpower availability and transportation. Manpower shortage and obstacles in logistics result in delayed shipment and installation.
- No operating disruption in SAS (including solar farm installation) for now.
- Damage magnitude for long-term is unclear since it depends on if the containment is effective, hard to assess now whether the outbreak leads to slackening global economy.

#### 2. 2019FY

- Solid Performance
  - 2H 2019 OP ratio reaches 25.0%, increasing by 6.7% vs. 2H 2018 (18.4%)
  - 2019 EPS is NTD 3.86, increasing by NTD 0.5 vs. 2018 (NTD 3.36).
  - 2019 Gross Profit and Operating Profit are the HIGHEST EVER.
- Revenue remains stable with nearly 90% contribution from GWC, solar sector share drops to 11%.
- Solar operation cash is positive.



#### 3. Outlook

- The widening climate change urges alternative solution renewable energy. WW solar installation are expected to reach 142 GW in 2020, double-digit YoY growth.
- With many industries launching clean energy program, we foresee the necessity to advance green power is integral in world supply chain.

#### 4. Dividend Policy

Dividend payout once every six months to share constant growth with shareholders.

#### 5. GWC

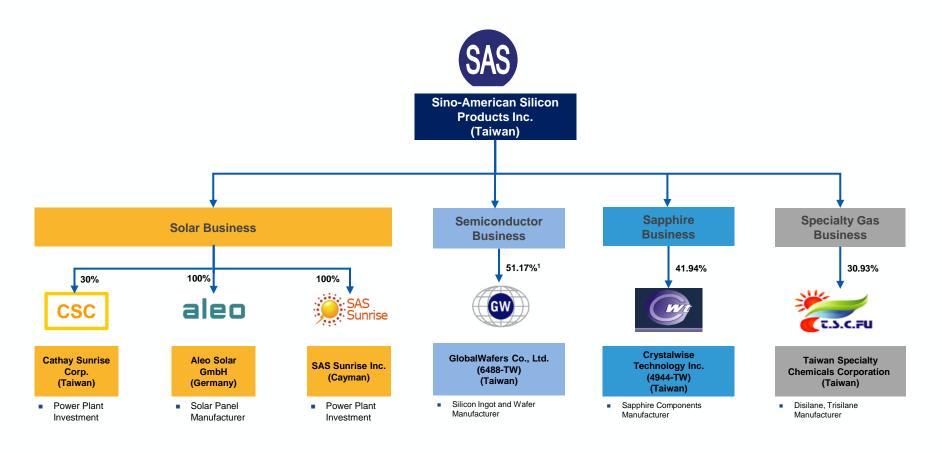
- NO operating disruption in GWC now. (Semiconductor business is exempted from Malaysian national closure, KL site is back to normal production)
- GWC vigilantly adjusts worldwide capacity and utilizes its flexible shipment as countermeasure against quarantine policies in different countries.
- Record-Breaking Year
  - ✓ 2<sup>nd</sup> Best Revenue : NTD 58bn! (-1.6% YoY)
  - ✓ All-Time High in many aspects EBITDA %, GM & GM%, OP & OP%, Net Income & Net income %, EPS......
  - ✓ BEST EPS since foundation : NTD 31.35, Dividend : NTD 25, Very High Payout ratio : 79.7%
  - Dividend payout once every six months.
     (1H20 dividend payout in 1Q21; 2H20 dividend payout in 3Q21)



# **SAS Group Overview**



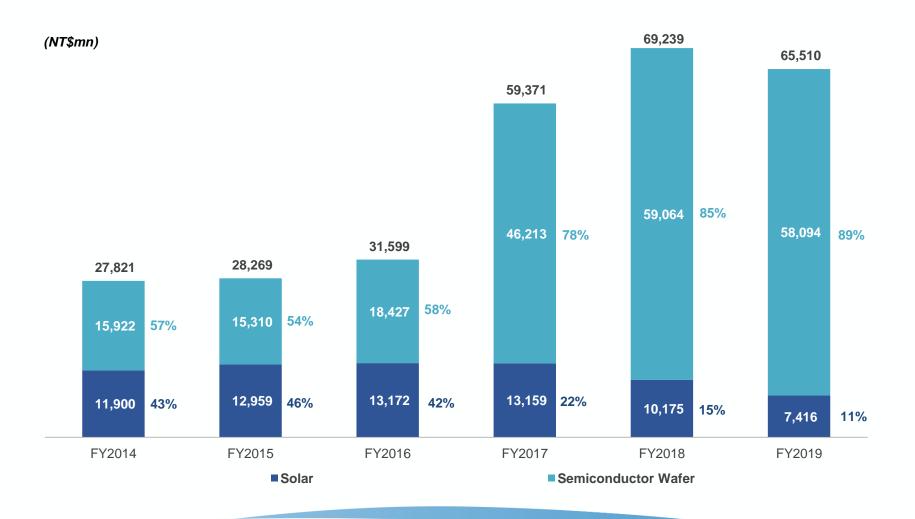
### **Group Structure**



Note: SAS' shareholding % of GWC : GWC shares held by SAS / GWC total outstanding shares deducting repurchased shares



### **Group Revenue by Business**



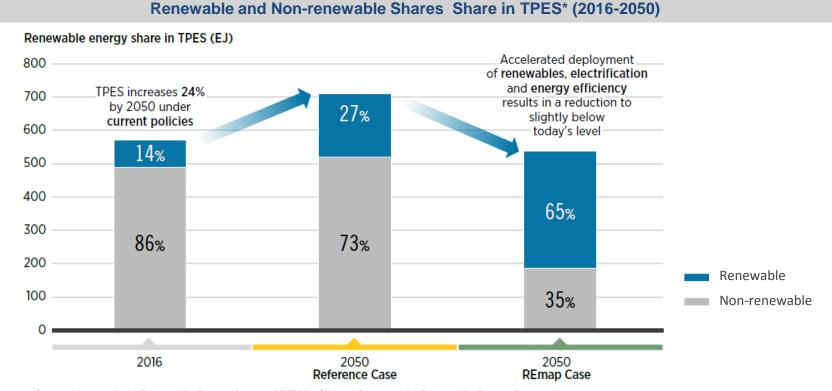


## Solar Industry Overview (PRE COVID-19)



### **Climate Change Solution : Renewable Energy**

Research shows to effectively limiting the rise of global temperature, the share of renewable energy needs to rise from around 14% of total primary energy supply(TPES) in 2016 to around 65% in 2050.



Source : International Renewable Energy Agency (IRENA), Climate Change And Renewable Energy Report, June 2019. \*TPES : total primary energy supply

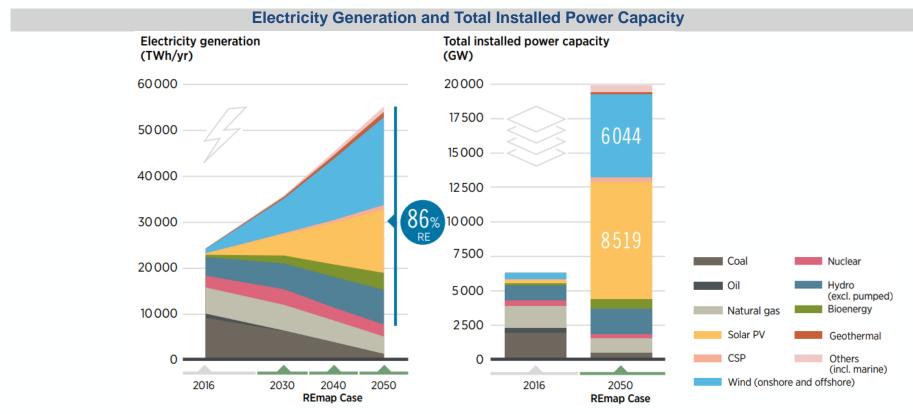
\*Reference Case: Current and planned energy policies.

\*REmap Case: Assumption based on the potential for countries, regions and the world to scale up renewables.



# Solar Power and Wind Dominate Growth in Renewable-based Generation

Based on analyses, under the renewable energy acceleration scenario, by 2050 solar power, with 8,500 GW installed capacity, and wind, with 6,000 GW, would account for three-fifths of global electricity generation. Electricity consumption in end-use sectors will more than double from today's level.

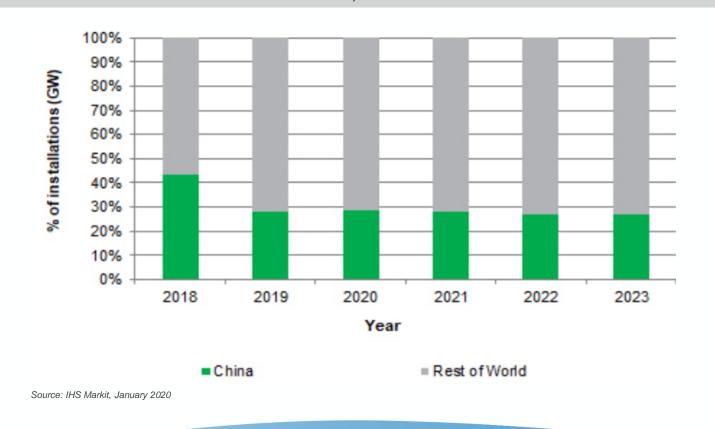


Source: IRENA Global energy transformation: A roadmap to 2050 (2019 edition), April 2019. \*REmap Case: Assumption based on the potential for countries, regions and the world to scale up renewables.



### Global Solar Installations – China vs. RoW (PRECOVID-19)

- Installations outside of China grew by 53% in 2019 and are expected to continue growing by double digits in 2020.
- Participation of new emerging areas leverages the overreliance of preeminent China, showing diversification and expansion of solar installation demand across the globe.
  Global Solar Installations, China vs. Rest of the World





### Taiwan Solar Policy – 20GW in 2025

- Taiwan government's dedication in energy transformation aims to produce and generate 20% of its electricity from renewable sources by 2025.
- Assuming to see the steady PV installation of additional output. Targets call for 6.5 GW by 2020 and a total of 20 GW by 2025.



Source: Department of Information Services, Executive Yuan



# SAS Consolidated Performance Update



### **Financial Highlights**

- 1. Revenue
  - 2019 revenue reaches NTD 65.5B (USD 2.19 B)<sup>1</sup>, a decrease of 5.4% YoY.
  - 2H19 revenue reaches NTD 31.3B (USD 1.05B)<sup>1</sup>, a decrease of 10.5% YoY. (nearly 90% contributed by GWC semiconductor wafer business)

#### 2. Minimizing Solar Sector Loss

By recognizing onerous contract provision (NTD4.35bn) of polysilicon LTA in 19Q2, SAS is alleviated from its last LTA burden, a healthier financial structure is anticipated.

#### 3. GM, Net Profit & EPS

- Financial results excluding onerous contract provision indicates more clearly SAS' operations and profitability.
- 2019 Gross Margin : NTD 19.3B (Record High!)
- 2019 Operating Profit : NTD 13.5B (Record High!)
- **2019 EPS : NTD 3.86**
- 2H19 EPS : NTD 4.62

#### 4. Sufficient Cash

2019 net cash position reaches NT\$ 34,901mn (USD 1,164 mn)\*1

Note : 1. FX Rate: NTD:USD = 29.98



### Financial Highlight : 2019 vs. 2018

| (NT\$mn)                       | 2019     | 2018     | YoY      |
|--------------------------------|----------|----------|----------|
| Revenue                        | 65,510   | 69,239   | -5.4%    |
| EBITDA* <sup>1</sup>           | 18,668   | 19,030   | -1.9%    |
| EBITDA %                       | 28.5%    | 27.5%    | 1.0%     |
| EBIT                           | 12,049   | 13,047   | -7.6%    |
| Operating Profit               | 13,515   | 13,178   | 2.6%     |
| <b>Operating Profit %</b>      | 20.6%    | 19.0%    | 1.6%     |
| Net Profit                     | 8,895    | 8,635    | 3.0%     |
| Net Profit %                   | 13.6%    | 12.5%    | 1.1%     |
| EPS                            | NT\$3.86 | NT\$3.36 | NT\$0.50 |
| ROE <sup>*2</sup> (annualized) | 18.4%    | 18.8%    | -0.4%    |
| ROA <sup>*3</sup> (annualized) | 8.5%     | 9.1%     | -0.7%    |

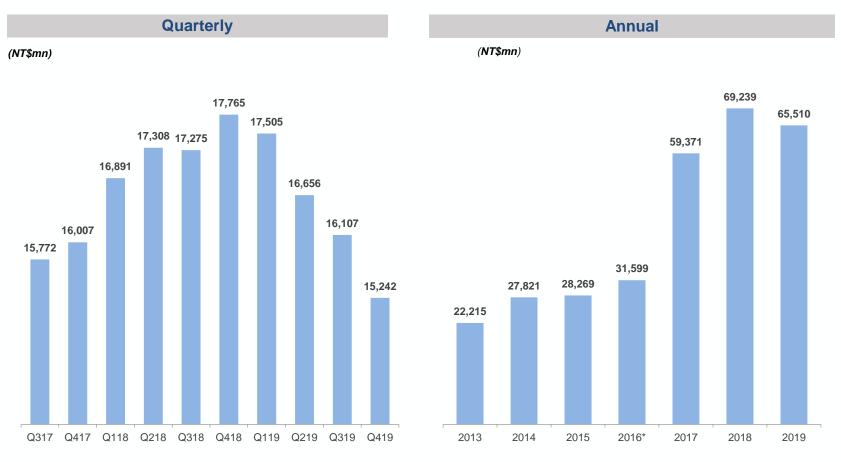
1.EBITDA= Net Profit + Tax + Interests + Depreciation + Amortization.

2.ROE = Net Profit / Average Shareholders Equity

3.ROA = (Net Profit + Interest\*(1- Effective Tax Rate))/Average Asset



#### Revenue

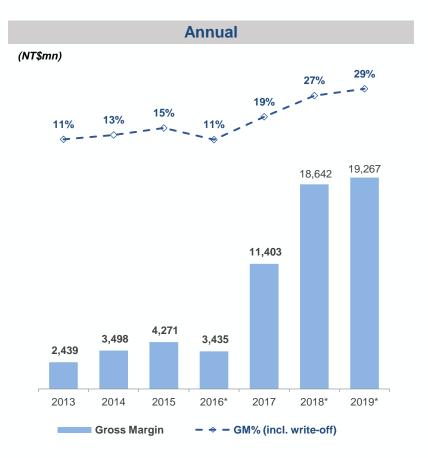


#### Note:



#### **Gross Profit**

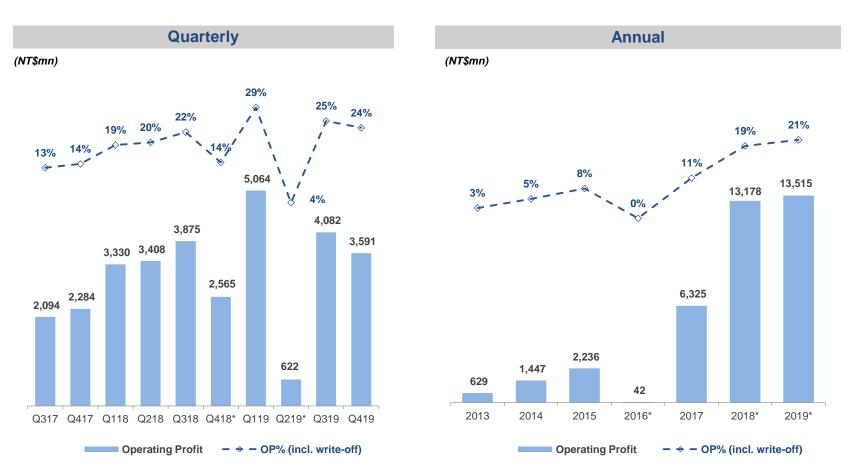




#### Note:



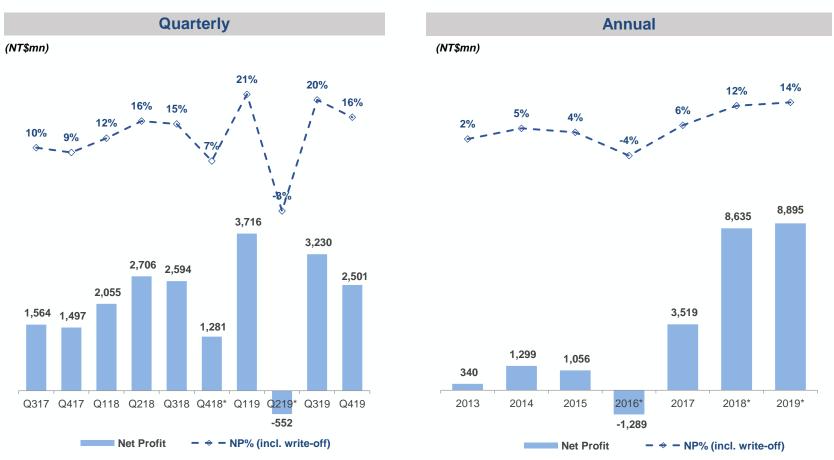
## **Operating Profit**



Note:



### **Net Profit**



Note:



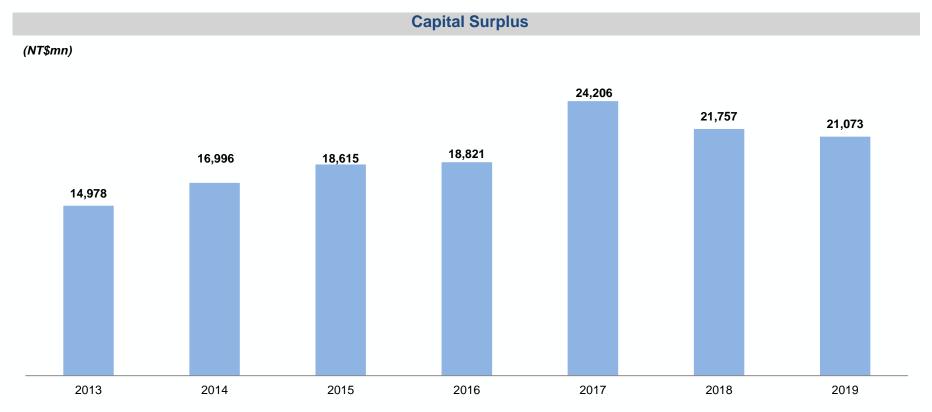
**EPS** 





#### **Abundant Capital Surplus Capable of Fruitful Dividend**

- With abundant capital surplus, SAS is capable of distributing dividend even in the absence of remunerative earning.
- > Distribution from capital surplus reduces the exposure of taxable dividends.

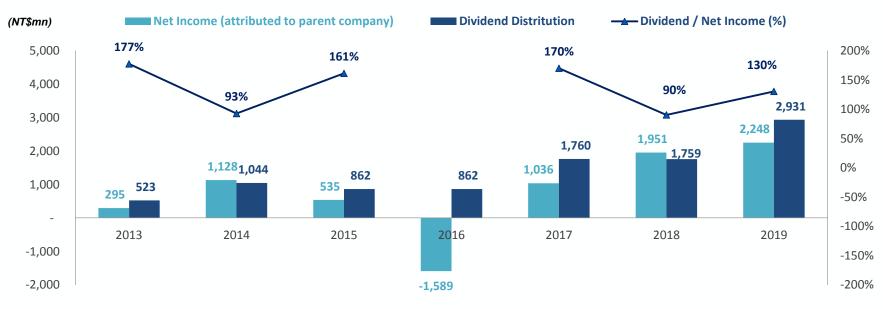




#### **Multiple Dividend Distribution**

- Dividend payout in every 6 months as steady income stream for shareholders, beneficial for reinvest and flexible use of funds.
- Delivering a robust track record of dividend payments reflects SAS's commitment to share the constant growth with shareholders.
- > Dividend Distribution schedule :
  - 20201H dividend  $\rightarrow$  to be distributed in 2021Q1
  - 20202H dividend → to be distributed in 2021Q3

**Dividend Distribution vs. Net Income Attributed to Parent Company** 

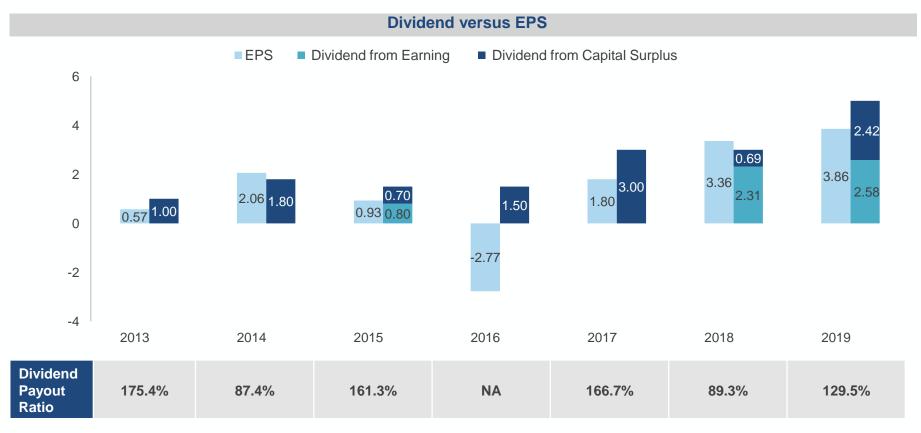


\* 2019 dividend payout is subject to AGM approval on June 24, 2020



### **Dividend Payout**

SAS is committed to provide stable dividend payout to its shareholders with lucrative yield rate even when net income is negative.

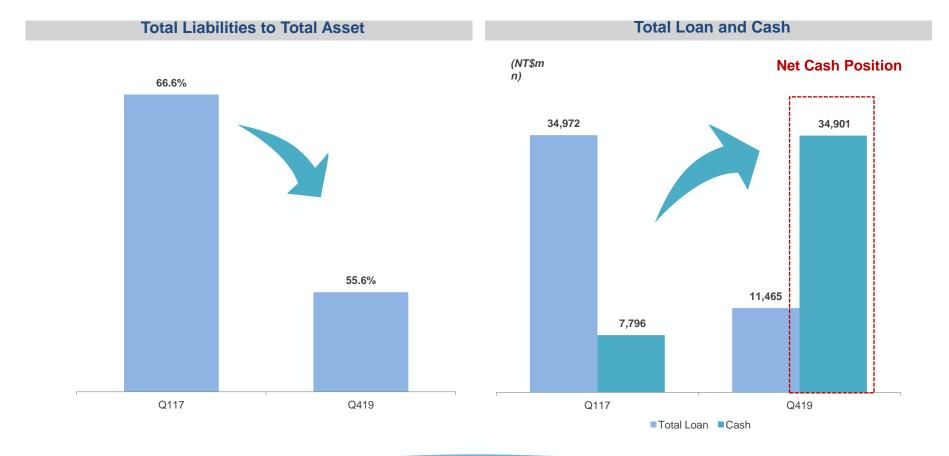


\* 2019 dividend payout is subject to AGM approval on June 24, 2020



#### Leverage

- Cash increased due to GWC's repayment of all bank loans associated with the acquisition of SunEdison Semiconductor in 4Q16.
- Possessing sufficient net cash on book with considerable contribution from GWC for sustainable development and high-potential investment.





#### **Income Statement**

#### Income statement

| (NT\$mm)                     | 2013   | 2014   | 2015   | 2016*   | 2017   | 2018*  | 2019*  |
|------------------------------|--------|--------|--------|---------|--------|--------|--------|
| Revenue                      | 22,215 | 27,821 | 28,269 | 31,599  | 59,371 | 69,239 | 65,510 |
| Growth (%)                   | 20.8%  | 25.2%  | 1.6%   | 11.8%   | 87.9%  | 16.6%  | (5.4%) |
| Gross Profit                 | 2,439  | 3,498  | 4,271  | 3,435   | 11,403 | 18,642 | 19,267 |
| Gross Profit Margin (%)      | 11.0%  | 12.6%  | 15.1%  | 10.9%   | 19.2%  | 26.9%  | 29.4%  |
| EBITDA                       | 4,058  | 4,214  | 4,184  | 2,052   | 11,741 | 19,030 | 18,668 |
| EBITDA Margin (%)            | 18.3%  | 15.1%  | 14.8%  | 6.5%    | 19.8%  | 27.5%  | 28.5%  |
| Operating Profit             | 629    | 1,447  | 2,236  | 42      | 6,325  | 13,178 | 13,515 |
| Operating Profit Margin (%)  | 2.8%   | 5.2%   | 7.9%   | 0.1%    | 10.7%  | 19.0%  | 20.6%  |
| Profit before Tax            | 128    | 1,925  | 1,960  | (856)   | 5,126  | 13,318 | 13,924 |
| Profit before Tax Margin (%) | 0.6%   | 6.9%   | 6.9%   | (2.7%)  | 8.6%   | 19.2%  | 21.3%  |
| Net Profit                   | 340    | 1,299  | 1,056  | (1,289) | 3,519  | 8,635  | 8,895  |
| Net Profit Margin (%)        | 1.5%   | 4.7%   | 3.7%   | (4.1%)  | 5.9%   | 12.5%  | 13.6%  |
| EPS (NT\$)                   | 0.57   | 2.06   | 0.93   | (2.77)  | 1.80   | 3.36   | 3.86   |

Note:

1.Upon completion of GWC's acquisition of SunEdison Semiconductor ("SEMI") in 2016, FY2016 financials has included earnings from SEMI from the period of 02 Dec 2016 – 31 Dec 2016.

2. Impairment of assets and onerous contract provision were recognized in Q418 & Q219 respectively



#### **Balance Sheet**

#### Balance Sheet

| (NT\$mm)                      | 2013   | 2014   | 2015   | 2016*  | 2017   | 2018*   | 2019*   |
|-------------------------------|--------|--------|--------|--------|--------|---------|---------|
|                               |        |        |        |        |        |         |         |
| <u>Assets</u>                 |        |        |        |        |        |         |         |
| Cash and cash equivalents     | 3,682  | 5,391  | 5,902  | 9,269  | 20,343 | 36,829  | 34,901  |
| Account receivable            | 4,064  | 5,019  | 6,204  | 8,560  | 8,830  | 9,881   | 8,507   |
| Inventories                   | 4,416  | 1,607  | 5,749  | 9,708  | 10,048 | 7,881   | 7,398   |
| Property, plant and equipment | 16,098 | 15,244 | 18,905 | 41,398 | 37,529 | 37,439  | 40,277  |
| Other assets                  | 11,414 | 13,627 | 9,427  | 14,079 | 12,593 | 11,955  | 18,300  |
| Total assets                  | 39,674 | 40,887 | 46,186 | 83,014 | 89,343 | 103,985 | 109,383 |
|                               |        |        |        |        |        |         |         |
| <u>Liabilities</u>            |        |        |        |        |        |         |         |
| Short-term loan               | 2,576  | 3,486  | 2,676  | 17,704 | 14,367 | 9,335   | 11,465  |
| Account payable               | 2,754  | 2,713  | 2,932  | 6,328  | 5,352  | 5,236   | 4,180   |
| Long term loan                | 4,373  | 3,807  | 2,546  | 16,357 | 5,034  | 2,040   | 0       |
| Other liabilities             | 9,385  | 9,299  | 9,464  | 15,399 | 20,814 | 39,460  | 45,122  |
| Total liabilities             | 19,088 | 19,304 | 17,617 | 55,787 | 45,566 | 56,071  | 60,767  |
|                               |        |        |        |        |        |         |         |
| Shareholder Equity            | 20,586 | 21,583 | 28,570 | 27,227 | 43,777 | 47,914  | 48,616  |

Note:

1. Upon completion of GWC's acquisition of SunEdison Semiconductor ("SEMI") in 2016, FY2016 financials has included earnings from SEMI from the period of 02 Dec 2016 – 31 Dec 2016.

2. Impairment of assets and onerous contract provision were recognized in Q418 & Q219 respectively

3. Account receivables include account receivables from related parties.

4. Account payables include account payables from related parties.



## **GWC Performance Update**



## **2019 Financial Highlights**

#### 1. All-Time High

- EBITDA %, GM & GM%, OP & OP%, Net Income & Net income %, EPS.....
- Reflect correct operational strategy and supply chain management efficiencies.

#### 2. EPS & Dividend

- 2019 EPS amounts to NT\$ 31.35. (BEST EVER)
- Appropriate NTD25<sup>\*1</sup> as dividends. (Pay-out ratio 79.7%)
- Dividend payout once in every six months.

#### 3. Financial Leverage

- Sufficient net cash position NT\$ 32,822 mn (US\$ 1,095 mn)<sup>\*2</sup>.
- Prepayment NT\$ 20,393 mn (US\$ 680 mn)<sup>\*2</sup>.

Note: 1. 2019 dividend payout is subject to AGM approval on June 23, 2020 2. FX Rate: NTD:USD = 29.98



## Financial Highlight : 2019 vs. 2018

| (NT\$mn)                       | 2019      | 2018      | YoY      |
|--------------------------------|-----------|-----------|----------|
| Revenue                        | 58,094    | 59,064    | -1.6%    |
| EBITDA <sup>*1</sup>           | 22,648    | 22,712    | -0.3%    |
| EBITDA %                       | 39.0%     | 38.5%     | 1.4%     |
| EBIT                           | 17,902    | 17,897    | 0.0%     |
| Operating Profit               | 17,897    | 17,578    | 1.8%     |
| <b>Operating Profit %</b>      | 30.8%     | 29.8%     | 1.0%     |
| Net Profit                     | 13,636    | 13,634    | 0.0%     |
| Net Profit %                   | 23.5%     | 23.1%     | 0.4%     |
| EPS                            | NT\$31.35 | NT\$31.18 | NT\$0.17 |
| ROE <sup>*2</sup> (annualized) | 30.9%     | 35.3%     | -4.4%    |
| ROA <sup>*3</sup> (annualized) | 14.7%     | 17.1%     | -2.5%    |

1.EBITDA = Net Profit + Tax + Interests + Depreciation + Amortization.

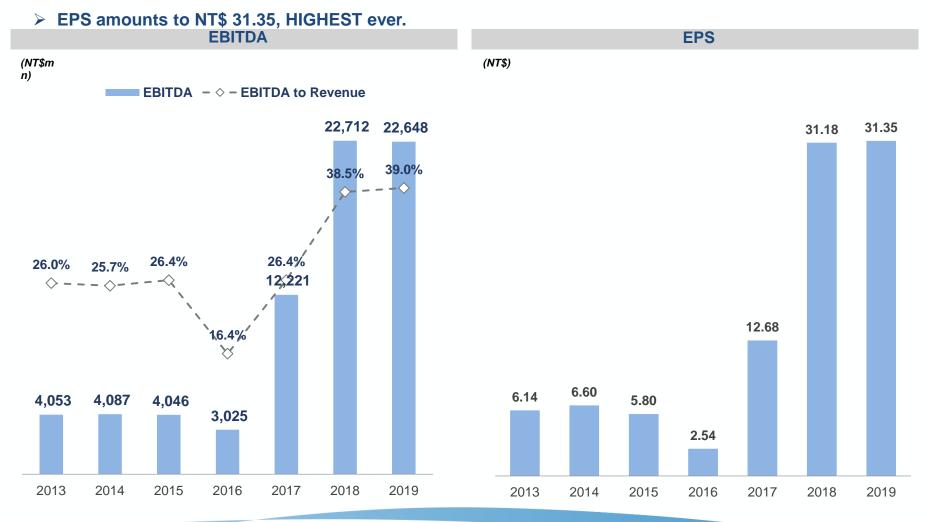
2.ROE = Net Profit / Average Shareholders Equity

3.ROA = (Net Profit + Interest\*(1- Effective Tax Rate))/Average Asset



### **EBITDA & EPS**

> EBITDA – All-Time High EBITDA % despite of headwind and macro uncertainties through out the year.



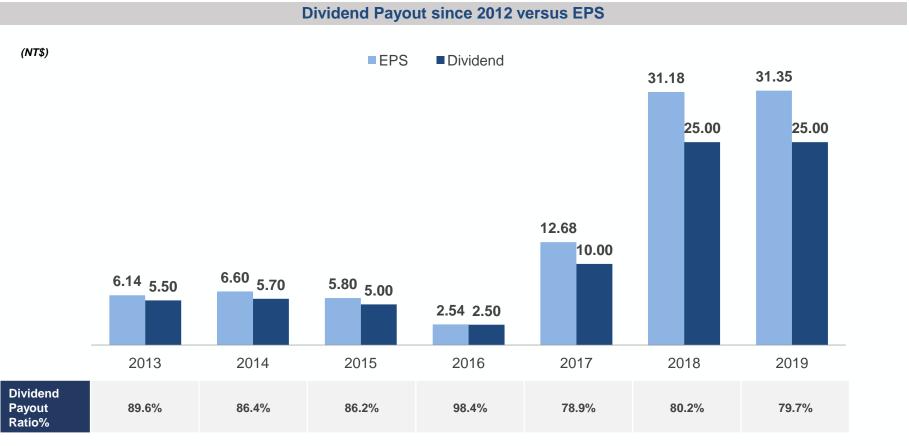
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### **Dividend Payout**

Lucrative EPS in conjunction with high dividend payout policy bring out profitable earnings for shareholders.



\* 2019 dividend payout is subject to AGM approval on June 23, 2020



#### **Income Statement**

Income Statement

| (NT\$mn)                     | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   |
|------------------------------|--------|--------|--------|--------|--------|--------|--------|
| Revenue                      | 15,570 | 15,922 | 15,310 | 18,427 | 46,213 | 59,064 | 58,094 |
| Growth (%)                   | -      | 2.3%   | -3.8%  | 20.4%  | 150.8% | 27.8%  | -1.6%  |
| Gross Profit                 | 3,663  | 3,728  | 4,073  | 4,130  | 11,808 | 22,299 | 22,847 |
| Gross Profit Margin (%)      | 23.5%  | 23.4%  | 26.6%  | 22.4%  | 25.6%  | 37.8%  | 39.3%  |
| EBITDA                       | 4,053  | 4,087  | 4,046  | 3,025  | 12,221 | 22,712 | 22,648 |
| EBITDA Margin (%)            | 26.0%  | 25.7%  | 26.4%  | 16.4%  | 26.4%  | 38.5%  | 39.0%  |
| Operating Profit             | 2,194  | 2,336  | 2,685  | 1,378  | 7,414  | 17,578 | 17,897 |
| Operating Profit Margin (%)  | 14.1%  | 14.7%  | 17.5%  | 7.5%   | 16.0%  | 29.8%  | 30.8%  |
| Profit before Tax            | 2,204  | 2,679  | 2,808  | 1,344  | 6,875  | 18,253 | 18,554 |
| Profit before Tax Margin (%) | 14.2%  | 16.8%  | 18.3%  | 7.3%   | 14.9%  | 30.9%  | 31.9%  |
| Net Profit                   | 1,948  | 2,095  | 2,044  | 939    | 5,278  | 13,634 | 13,636 |
| Net Profit Margin (%)        | 12.5%  | 13.2%  | 13.4%  | 5.1%   | 11.4%  | 23.1%  | 23.5%  |
| EPS (NT\$)                   | 6.14   | 6.60   | 5.80   | 2.54   | 12.68  | 31.18  | 31.35  |

Note: Upon completion of GWC's acquisition of SunEdison Semiconductor ("SEMI") in 2016, FY2016 financials has included earnings from SEMI from the period of 02 Dec 2016 - 31 Dec 2016.



#### **Balance Sheet**

**Balance Sheet** 

|                               | 1,000   |   |   | ,  |   |   |   |
|-------------------------------|---|---|---|--|---|---|---|
| ilities                       |   |   |   |  |   |   | 51,513  |
| Other liabilities             | 4,821   | 4,325   | 5,012   | 12,267   | 17,508  | 36,324  | 37,790  |
| Long term loan                |   |   |   | 14,367   | 3,663   | 430   | 0   |
| Account payable               | 1,816   | 1,789   | 1,383   | 5,126  | 4,269   | 4,870   | 3,837   |
| Short-term loan               | 1,302   | 2,069   | 696   | 12,982   | 10,738  | 5,042   | 9,886   |
| 5                             |   |   |   |  |   |   |   |
|                               | 21,074  | 21,000  | 20,010  |  | 10,202  | 00,022  |   |
|                               |   |   |   |  |   |   | 96,586  |
| Other assets                  | 3,286   | 3,204   | 2,994   | 8,948  | 8,020   | 7,455   | 14,078  |
| Property, plant and equipment | 9,796   | 8,972   | 9,361   | 31,036   | 28,202  | 30,887  | 34,697  |
| Inventories                   | 3,291   | 2,829   | 3,262   | 7,307  | 7,347   | 7,040   | 6,849   |
| Account receivable            | 3,165   | 3,694   | 4,538   | 7,642  | 7,869   | 9,226   | 8,140   |
| Cash and cash equivalents     | 1,536   | 2,685   | 3,662   | 5,628  | 18,794  | 35,214  | 32,822  |
|                               |   |   |   |  |   |   |   |
|                               |   |   |   |  |   |   |   |
|                               | 2013  | 2014  | 2015  | 2016   | 2017  | 2018  | 2019  |
|                               | Account receivable<br>Inventories<br>Property, plant and equipment<br>Other assets<br>ets<br>Short-term loan<br>Account payable<br>Long term loan | Cash and cash equivalents1,536Account receivable3,165Inventories3,291Property, plant and equipment9,796Other assets3,286ets21,074Short-term loan1,302Account payable1,816Long term loanOther liabilities4,821 | Cash and cash equivalents1,5362,685Account receivable3,1653,694Inventories3,2912,829Property, plant and equipment9,7968,972Other assets3,2863,204ets21,07421,385Short-term loan1,3022,069Account payable1,8161,789Long term loanOther liabilities4,8214,325 | Cash and cash equivalents       1,536       2,685       3,662         Account receivable       3,165       3,694       4,538         Inventories       3,291       2,829       3,262         Property, plant and equipment       9,796       8,972       9,361         Other assets       3,286       3,204       2,994         ets       21,074       21,385       23,816         Short-term loan       1,302       2,069       696         Account payable       1,816       1,789       1,383         Long term loan            Other liabilities       4,821       4,325       5,012 | Cash and cash equivalents       1,536       2,685       3,662       5,628         Account receivable       3,165       3,694       4,538       7,642         Inventories       3,291       2,829       3,262       7,307         Property, plant and equipment       9,796       8,972       9,361       31,036         Other assets       3,286       3,204       2,994       8,948         ets       21,074       21,385       23,816       60,560         Short-term loan       1,302       2,069       696       12,982         Account payable       1,816       1,789       1,383       5,126         Long term loan          14,367         Other liabilities       4,821       4,325       5,012       12,267 | Cash and cash equivalents       1,536       2,685       3,662       5,628       18,794         Account receivable       3,165       3,694       4,538       7,642       7,869         Inventories       3,291       2,829       3,262       7,307       7,347         Property, plant and equipment       9,796       8,972       9,361       31,036       28,202         Other assets       3,286       3,204       2,994       8,948       8,020         ets       21,074       21,385       23,816       60,560       70,232         Short-term loan       1,302       2,069       696       12,982       10,738         Account payable       1,816       1,789       1,383       5,126       4,269         Long term loan         14,367       3,663         Other liabilities       4,821       4,325       5,012       12,267       17,508 | Cash and cash equivalents1,5362,6853,6625,62818,79435,214Account receivable3,1653,6944,5387,6427,8699,226Inventories3,2912,8293,2627,3077,3477,040Property, plant and equipment9,7968,9729,36131,03628,20230,887Other assets3,2863,2042,9948,9488,0207,455ets21,07421,38523,81660,56070,23289,822Short-term loan1,3022,06969612,98210,7385,042Account payable1,8161,7891,3835,1264,2694,870Long term loan14,3673,663430Other liabilities4,8214,3255,01212,26717,50836,324 |

Note:

1. Upon completion of GWC's acquisition of SunEdison Semiconductor ("SEMI") in 2016, FY2016 financials has included earnings from SEMI from the period of 02 Dec 2016 – 31 Dec 2016.

2. Account receivables include account receivables from related parties.

3.Account payables include account payables from related parties.









# Thank you